

Strategic Objectives - Standards and Guidance; Protection; Quality and Procedures; Value

Working Group 1 - Standards and Guidance - Delivery Plan (recommendation numbering should be read against the published strategy document [i.e. R1.5]: [Archaeology 2030 - A Strategic Approach for Northern Ireland.pdf](#)), and the individual actions coming from the Way Forward Working Groups [i.e. .c], which will be made available to each Working Group.

Action	How can this be achieved?	Suggested Key tasks	Working Group/ Collaborators	Potential Outputs (to be developed by working groups)
R1.1.a, 1.1.b, 1.1.c	i. HED review existing suite of Standards and Guidance and identify gaps	<ul style="list-style-type: none"> • ClfA/ IAI review • Simultaneous ClfA review of internal HED practical guidelines • WSI standards - opportunity for HED to revisit PoWs and how relevant much of the content is (Working Group 2) 	<ul style="list-style-type: none"> • Standards and Guidance Working Group • ClfA and IAI • Consultation with sector 	<ul style="list-style-type: none"> • Established Guidance. • Workshop opportunities to discuss and roll out training/ ensure compliance • Develop ongoing CPD opportunities
R1.6.c	ii. Guidance for archaeological advice	<ul style="list-style-type: none"> • Produce NI guidance for archaeological advice in combination with ClfA/ ALGAO Standards and Guidance • Achieve ClfA Reg. Org. status 	<ul style="list-style-type: none"> • Sub-Working Group • ClfA and IAI 	<ul style="list-style-type: none"> • Established Guidance.
R1.2.a R1.2.c	iii. Guidance on excavation and geophysical survey Standards and Guidance	<ul style="list-style-type: none"> • ClfA/ IAI review of existing draft HED documents • Excavation guidance should sit at centre of new Standards and Guidance suite 	<ul style="list-style-type: none"> • Sub-Working Group • ClfA and IAI • Consultation with sector 	<ul style="list-style-type: none"> • Established Guidance. • Develop CPD opportunities
R1.2.d	iv. Standards and Guidance on Historic Building Surveys	<ul style="list-style-type: none"> • Review existing third party Guidance from sister organisations • Discuss options including adoption of existing guidance or development of bespoke NI guidance • Communicate expectations and Standards and Guidance with councils and sector 	<ul style="list-style-type: none"> • Sub-Working Group • ClfA and IAI • Consultation with sector 	<ul style="list-style-type: none"> • Established Guidance • Develop CPD opportunities
R1.2.e	v. Standards and Guidance on marine and aquatic underwater investigation	<ul style="list-style-type: none"> • Establish Working group and review existing guidance and research papers as a priority • Production of HED guidance for marine specific Standards and Guidance, as well as specific guidance notes 	<ul style="list-style-type: none"> • Sub-Working Group • DAERA Marine & Fisheries/ Inland Fisheries • Lack of specialists in NI - open dialogue with wider sector? 	<ul style="list-style-type: none"> • Established Guidance • Develop CPD opportunities

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R1.2.f	vi. Standards and Guidance on Palaeo-environmental assessments and environmental sampling	<ul style="list-style-type: none"> Review existing Standards and Guidance and processes with sister agencies: what should NI be striving for? Area where HED/ NI sector would benefit from training Potential for sector wide workshops Discuss options including adoption of existing guidance or development of bespoke NI Standards and Guidance Explore sector funded fixed term position for a science advisor including developing targeted sampling strategies? 	<ul style="list-style-type: none"> Sub-Working Group CifA and IAI Seek specialist input from academia, commercial sector, Historic England Regional science advisors etc. 	<ul style="list-style-type: none"> Established Guidance Develop CPD opportunities Fixed term position/ NI Regional advisor?
R1.4.a, R1.4.b	vii. Standards and Guidance on Human Remains	<ul style="list-style-type: none"> Review existing guidance including APABE, CifA and IAI Review procedure for coroner (Skianos case study?) Develop policy for human remains from wrecks Cross-sector training should be developed to ensure compliance 	<ul style="list-style-type: none"> Sub-Working Group CifA and IAI Seek specialist input from QUB NMNI for display Reburial - views of religious and community representatives? 	<ul style="list-style-type: none"> Established Guidance Develop CPD opportunities
R1.1.d	viii. Consistent terminology and definitions to read across policy and guideline documents	<ul style="list-style-type: none"> Develop clear, concise terminology and definitions - Align with RDS and SPPS HED Conservation Principles document Host on HED website and ensure cross-reference: integrate terms into map viewer? 	<ul style="list-style-type: none"> HED, dialogue with departments and planning authorities in NI 	<ul style="list-style-type: none"> Conservation Principles Inform wider sector
R1.1.e	ix. Establish procedures to ensure Standards and Guidance periodic review/ milestone review	<ul style="list-style-type: none"> Agree review cycle - Internal review/ public consultation? Milestone - following HMAOO review etc. If adopting institute Standards and Guidance, review cycle may also be driven by institutes (Agree mechanisms) 	<ul style="list-style-type: none"> HED and institutes 	<ul style="list-style-type: none"> Agreed review cycle and framework
R1.6.a, R1.6.b, R1.7, R1.8	x. Provide accessible, comprehensive guidance relating to the application of archaeological planning conditions	<ul style="list-style-type: none"> Phased planning conditions/ related guidance document are in place - advice and guidance available HED website. Updates following CifA/ IAI review Set review cycle for these documents 	<ul style="list-style-type: none"> Working Group 2 – Regulatory Reform, could potentially collaborate on this CifA and IAI 	<ul style="list-style-type: none"> Agreed review cycle and framework